

# EXPANDING HORIZONS

Annual Report 2013



### **Report of the Board of Directors**

On behalf of the entire Interra Credit Union Board of Directors, it is my pleasure to write the 82nd annual report. The board members include Kathy Brewton, Loren Eash, Linda Garber, Russ Rupp, Carl Stoltzfus, Tim Yoder and myself. On your behalf, we take our roles very seriously and have given countless hours to set the course for a strong and stable credit union that will grow and prosper for years to come.

Last year was one of transition. The board of directors appreciates the dedication and leadership provided by former director and chair, Steve Warner. We are grateful for the service Russ Rupp provided during his term as a board member. And, we acknowledge the many years of service Jack Sheets gave the credit union as the former president.

As the transition continued, the board sought the expertise of a professional firm to aid in the process of selecting the best possible leader to guide Interra into the future. After a nationwide search, the board chose Amy Sink as the new chief executive officer. She comes to us with an impressive resumé that includes an executive position at a \$2 billion credit union, valuable connections within the credit union industry and a solid educational background. Amy brings a fresh perspective, along with unique experiences and expertise, to Interra.

The board commends the work of the legacy Senior Management Team, Andy Gangwer, Sanford Miller, David Birky and Rex Hochstedler. Their combined experiences led the credit union through the transition and their contributions continue with Amy as CEO.

I am pleased to report to you that Interra Credit Union remains a strong and stable financial cooperative. The credit union closed the books on 2013 with a net worth ratio of 12.15%, continuing to exceed peer comparisons. This strong financial foundation gives us the ability to grow and serve members' needs in new ways. Under the leadership of a future-focused management team, your credit union will invest in technology and electronic services to meet the needs of a diverse and growing membership.

One of our strategic objectives is to continue expanding the Interra footprint in North Central Indiana. When Taper Lock Credit Union decided to close its office in Topeka, Interra purchased the building and opened the new office in August, 2013, the first located in LaGrange County. The credit union purchased land and construction is underway on the new Shipshewana office, which will open this summer.

As a volunteer board, our goal is to help create opportunities for a better future for the credit union, our members and the communities in which we do business. We encourage your input at any time.

As your representatives, the board supports the mission of this credit union, *To be our members' most trusted and valued financial resource*. Thank you for choosing Interra, where we are working together, and *Expanding Horizons*.

David Myers Chairman of the Board It is a pleasure to write my first annual report as Chief Executive Officer at Interra Credit Union and to tell you how excited I am to be a part of this wonderful organization.

I have observed that you are served by a staff that cares about our members, you have the opportunity to choose from a variety of products and services that provide value to your financial life and you can be proud of a community presence that supports both members and business members. In other words, Interra's strong culture fulfills our mission, to be our members' most trusted and valued financial resource.

We are growing! The Topeka office opened last year and now the Shipshewana office is currently under construction and will open in just a few months. In 2013, the loan portfolio at Interra grew 11% and membership increased by 6.5%. We now serve more than 53,000 members.

I am passionate about consumers and local businesses choosing credit unions for their financial services, and Interra is the best of them all! I can assure you that we will stay true to who we are and where we came from, while we expand our horizons to develop member relationships in new and existing markets. This credit union has so much to offer. It is important that we are not the best kept secret; rather, we want to ensure more people have the opportunity to experience the Interra difference.

The volunteers and leaders who have come before have left a legacy of safety and soundness. It is important to stay financially viable and we will work diligently to maintain and enhance the credit union's financial position.

The best is yet to come! We will leverage technology to build the member experience for all segments of members, both electronically and in person.

I am grateful to the board of directors for placing their trust and confidence in me as the leader to help move the credit union into the future. I have appreciated the support and assistance of the senior management team, Andy Gangwer, Sanford Miller, David Birky and Rex Hochstedler. They have helped make the transition experience very positive, as have the Interra employees.

I have met many Interra members and look forward to getting to know even more as time goes by. You can be assured that we will work diligently on your behalf to expand the horizons of Interra, your credit union.

> Amy L Sink Chief Executive Officer

The Executive Loan Committee of Interra Credit Union meets weekly to review real estate, commercial and agricultural loans. Committee members are Andy Gangwer, Phil Wiens and Sanford Miller. In 2013, the loan committee approved 1,198 loans, while loan officers approved 6,488 loans totaling \$190,694,612.

Loans grew more than 11% in 2013, exceeding peer growth levels, and reflecting the return of consumer confidence. The consumer segment of Interra's loan portfolio showed increased demand, especially in auto and recreational vehicle financing.

Other areas of the credit union's portfolio also experienced growth. Agricultural lending, the original foundation of the credit union, increased 10% in 2013; mortgage lending, almost 6%; and auto lending grew nearly 22%. The increased costs of higher education have prompted Interra members to consider the private student loan program, now with an aggregate balance of more than \$7.5 million. The improved economy, coupled with various loan marketing strategies, have prompted many Interra members to take advantage of the low rate environment. Members not only financed new purchases, but also refinanced higher-rate products from other lenders, bringing those loans "home" to Interra.

As we move into 2014, Interra will continue to focus on our members, striving to provide products and services that can meet their needs now and in the future. There is an increasing demand for electronic services to provide convenience, access and information, and we are responding to those expectations. At the same time, you can be assured that Interra will, on behalf of our members, hold true to our core values of innovation, premier quality, member focus, integrity and exceptional service.

Andy Gangwer Executive Vice President The Supervisory Committee was created by law to act as the members' representative in monitoring and guiding operations of the credit union. The committee's objective is to assure each member of the credit union's financial strength and stability.

BKD, LLP, was retained to perform an audit of Interra Credit Union's financial statements for the fiscal year ending March 31, 2013. The audit was performed in accordance with auditing standards generally accepted in the United States of America. The audit resulted in the issuance of an unqualified (clean opinion) on the financial statements.

BKD, LLP, reviewed the internal controls of the credit union as part of the audit of the financial statements. Management responded quickly and thoroughly addressed each item listed in BKD's management letter. The credit union continues to demonstrate effective internal controls, follows established policies and procedures and is in compliance with federal and state laws and regulations to keep the credit union's assets secure.

The Supervisory Committee met throughout the year to review internal and external audit results. The committee works independently on behalf of the credit union members to ensure that questions or issues pertaining to individual member accounts are resolved.

The committee wishes to express our sincere appreciation to the Board of Directors, management and staff for their cooperation and assistance throughout the year.

Tony Miller, Chair Crystal Hooley Darin Short Interra Investments, located at Interra Credit Union, grew more than 17% in 2013. This was the second best year of growth for the investment group, which saw significant increases in both members served and in assets under management, now at more than \$82 million.

Investors, in general, enjoyed strong gains last year, with the Dow up 26.5% while the broader S&P index grew nearly 30%. This robust performance was based on optimistic growth expectations for the economy as a whole.

The theme of "participate and protect" describes the investment strategy at Interra Investments. Our goal is to help you benefit fully from market returns, while protecting your assets and the gains on your investments.

The investments team works hard to understand our members' needs, tolerance for risk and what plans they have for the future. From there, our advisors help create a diversified investment portfolio, designed to help meet their financial goals. Interra members frequently take advantage of conservative growth alternatives, such as indexed annuities, which resonate with many members' preference for protection.

Two full-time advisors serve Interra members. Paul Gayler, program manager, and Sue Purdue, senior investment representative, work every day to earn and keep our members' trust and confidence. Headquartered at the main office in Goshen, both are available to meet with members at any Interra office.

Interra Investments has achieved this level of growth through the trust our members place in Interra. Most importantly, it comes from members who refer others to Interra Investments because they are so satisfied with the level of service they receive and the long-term strategies they have developed to reach their financial goals.

> David Birky, President Interra Investments

Representatives are registered, securities are sold, and investment advisory services offered through CUNA Brokerage Services, Inc. (CBSI), member FIINRA/SIPC, a registered broker/dealer and investment advisor, 2000 Heritage Way, Waverly, Iowa 50677, toll-free 866.512.6109. Non-deposit investment and insurance products are not federally insured, involve investment risk, may lose value and are not obligations of or guaranteed by the financial institution. CBSI is under contract with the financial institution, through the financial services program, to make securities available to members.

## Interra Credit Union Staff

Jennifer Abney Administrative Assistant

Jordan Adams Branch Manager

Susie Adkins Teller

Christina Alejandro MSR

Esther Alwine IRA/HSA Processor

Tonya Ankrom Teller

Autumn Baird ICE Intern

Larry Bayless Loan Review Specialist

Kearstin Beall Teller

Marcile Beard MSR

Jeremy Bender Jr. Ag Loan Officer

Mindy Berger Branch Float

Kathryn Berkley Head Teller

Patrick Berney Branch Float

Jessica Biller Training & Development Manager

David Birky Vice President, Member Development

Mike Blosser Commercial Loan Officer

Lori Bolyard Mortgage Loan Officer

Haley Bontrager Teller

Liz Borntrager Branch Manager

Erica Bortner Branch Manager

Ashley Braun Teller Kathy Brovont Head Teller

Tavia Brubacher Loan Clerk

Gloria Burdette Teller

Allison Burkholder Mortgage Processor

Marley Carden Teller

Alyse Chupp Teller

Heather Clark Teller

Angie Clem MSR

Becky Coppens Head Teller

Katherine Cripe Mortgage Processor

Stacey Darr Systems Coordinator

Michelle Davis Teller Supervisor

Russ Dawson Marketing Research Analyst

David Dekker Indirect Loan Officer

Richelle Dick Adminstrative Assistant

Matt Diller Teller

Britney Dominguez Administrative Assistant

Dawn Douma Head Teller

John Eicher, Jr. MSR

Eric Erlenwein Branch Manager

Kelley Esch Teller

Rhonda Eslinger Director of Human Resources Liz Fawley Branch Manager

Jon Flickinger Mortgage Loan Officer

Janelle Foster Teller

Michael Galinowski Systems Programmer

Cici Gallegos MSR – Hispanic Service Specialist

Peggy Ganger Teller

Andy Gangwer Executive Vice President

Alma Garcia Teller

Deb Garman Director of Operations

Paul Gayler Investments Program Manager

David Gleysteen Float

Jason Golden Ag Loan Officer

Carmen Gonzalez Call Center Representative

Jessica Goorhouse Branch Float

Cassandra Gordon Management Trainee

Staci Goss Mortgage Loan Manager

Kevin Graber Network Coordinator

Jessica Green Loan Clerk

Peggy Guyas Mortgage Loan Officer

Bev Harman MSR

Teresa Hendricks MSR – Member Education Specialist

Tonya Henry Head Teller

### **Interra Credit Union Staff Continued**

Nicole Henschen Branch Float

Rex Hochstedler Vice President of Finance/CFO

Melissa Homes Teller

Nancy Hoover Loan Clerk

Kim Hostetler Float

Michelle Huddleston Loan Dept. Coordinator

Tara Hudson Collector

Carmen Huijgen Branch Float

Dan Hulse Help Desk Technician

Blair Juarez Consumer Loan Officer

Vickie Kauffman Image & Research Specialist

Brittany Kehr Administrative Assistant

Pam Kemmerling Mortgage Processor

Joseph King Finanical Analyst

Becky Kirkdorffer Branch Float

Michelle Lantz Teller

Jill Lechlitner Teller

Brittany Leeper MSR

Randy Lehman Commercial Loan Officer

Stephanie Lehman Call Center Representative

Amanda Lengacher Member Service Verifier

Tammy Leroux Teller Katie Lindzy Mortgage Clerk

Melena Long Teller

Tosha Maran ACH Specialist

Jill Martin Head Teller

Susan Martin Teller

Fern Mast Bookkeeper

Tracy Mast Administrative Assistant

Judy Maurer Information Security Coordinator

Kaitlyn McCullough Teller

Maria Mendoza Teller

Curtis Meyer Branch Manager

Charlie Miller Branch Manager

Cherry Miller Image & Research Specialist

Sanford Miller Senior Vice President of Operations

Sara Miller Teller

Willie Miller Courier

Ruth Moore Teller

Kelsey Nesbitt Teller

Amy Nicholls Accounting Clerk

Haley Nickell Branch Float

Courtney Oberholzer Branch Float

Pam Oberlin Teller Carla Oplinger Special Projects Coordinator

Ric Oswald Mortgage Loan Officer

Debbie Ott Mortgage Loan Processing Assistant

Jasmine Otto Call Center Representative

Amber Owen Teller

Martha Packer Security Officer/Loss Prevention

Eva Parcell MSR

Dave Parsons Branch Manager

Karen Patrick

Katie Paulus Image & Research Specialist

Kim Pedler MSR – IRA/HSA Specialist

Ruth Peshina Loan Verifier

JoAnne Pickens MSR - Trust Specialist

Angie Pletcher Compliance Officer

Krystal Pollock Teller

Bethany Pratt Teller

Sue Purdue Investment Representative

Erica Quezada Call Center Representative

Roger Ramer Courier

Tane Reed Branch Manager

Joel Richard Regional Branch Director

Esmi Rivera Outbound Calling Specialist

## Interra Credit Union Staff Continued

Tyler Roth Sr. Consumer Loan Officer

Jennifer Roush Branch Float

Tiffany Rumschlag Float

Jody Saige Director of Information Systems

Nicole Schmidt MSR

Joe Schneider Member Service Manager

Erin Schrader Training Assistant

Kallie Schuetz Sr. Card Services Specialist

Alaina Schuld Mortgage Loan Officer

Jamie Shepherd Collector

Nicky Shields Branch Float

Sharon Shiltz Branch Float

Andy Showalter Maintenance

Becky Shultz Call Center Representative

Sandy Simmons Call Center Manager

Amy Sink Chief Executive Officer

Ali Smith Teller

Chris Smith Business Development Manager

Kalynn Smith Teller Float

Patrica Smith Teller Charles Snyder Trainer

Jasmine Soto Teller

Megan Stanger Teller

Katie Stanley Receptionist

Annette Stauffer Float

Ruby Stech Compliance Assistant

Karen Steffensen Director of Marketing

Roger Steuer IS Technician

Karen Stonehill Recruiting Specialist

Michael Swartzentruber Teller Float

Kaitlyn Taylor Branch Float

Norma Terrazas Teller

Seth Thompson Management Trainee

Leah Torres MSR

Sandi Trenshaw Image & Research Specialist

Collette Troyer Marketing Specialist

June Tucker Teller

Janet VanderMeer Human Resources Assistant

Tim Vogel Marketing Coordinator

Debra Walsh MSR

Caroline Walter Teller Rajesh Wankhade Teller

Karli Warstler Teller

Brenda Weatherton Branch Manager

Kari Weaver Head Teller

Stacie Weaver Administrative Assistant

Jeff Weirich Teller

Stephanie Weldy Loan Clerk

Sherry Wenger Internal Auditor

Sherrie Wert Payment Systems Manager

Carl Westerbeek Facilities Manager

Phil Wiens Chief Lending Officer

Char Willett Executive Administrative Assistant

Rachel Wood Teller

Brad Woodiwiss Branch Manager

Brandon Yoder Regional Branch Director

Renee Yoder Investments Coordinator/ Registered MSR

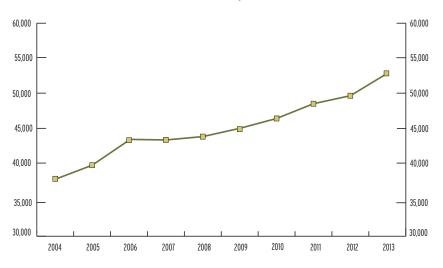
Tammy Yoder MSR

Brandi Zepeda Card Services Specialist

Alan Zimmerman Accounting Manager

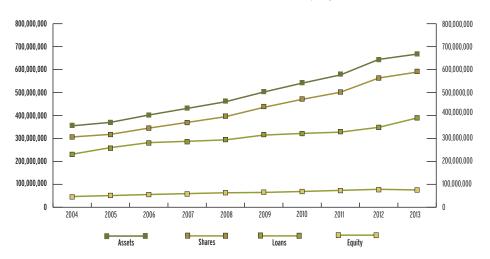
	2013	2012
Interest Income – Loans	\$ 17,417,532	\$ 17,215,065
Interest Income – Investments	3,097,533	3,243,572
Total Interest Income	20,515,065	20,458,637
Dividend Expense	3,150,788	3,701,726
Net Interest Income	17,364,277	16,756,911
Non-Interest Income	8,078,060	6,788,989
Provision for Loan Loss	(609,515)	(556,242)
Payroll & Benefit Expense	(9,931,645)	(8,985,503)
Operating Expense	(10,499,764)	(9,637,973)
Net Income	\$ 4,401,413	\$ 4,366,182





	2013	2012
Assets		
Cash and Investments	\$ 239,642,526	\$ 259,284,082
Loans, net	389,012,932	348,345,716
Property & Equipment	18,187,265	18,679,335
Other Assets	20,694,169	18,109,941
Total Assets	\$ 667,536,892	\$ 644,419,074
Liabilities & Members' Equity		
Liabilities		
Share Accounts	\$ 589,010,477	\$ 563,328,021
Other Liabilities	3,181,881	2,846,573
Total Liabilities	592,192,358	566,174,594
Members' Equity	75,344,534	78,244,480
Total Liabilities & Equity	\$ 667,536,892	\$ 644,419,074

Assets • Shares • Loans • Equity



## Interra Credit Union's Financial History

Year	Shares	Loans	Assets	Members' Equity
1932	\$ 1,058	\$ 1,052	\$ 1,125	\$ n/a
1940	27,611	29,416	29,542	1,116
1950	692,044	771,210	811,929	43,893
1960	1,558,785	1,544,366	1,769,045	209,839
1970	4,764,550	4,075,969	5,309,992	544,885
1980	24,369,270	17,041,302	26,680,810	2,311,033
1990	84,777,576	55,798,447	98,097,786	13,024,693
2000	210,230,940	163,563,506	244,752,408	33,954,117
2005	317,688,468	259,857,319	370,000,738	50,845,212
2010	470,273,201	321,752,983	540,898,088	68,709,777
2011	501,247,161	327,411,213	576,790,822	73,561,458
2012	563,328,021	348,345,716	644,419,074	78,244,480
2013	589,010,477	389,012,932	667,536,892	75,344,534

#### **Our Mission**

To be our members' most trusted and valued financial resource

#### **Committed to Excellence**

#### We are committed to:

- · providing you with an exceptional level of service.
- · making it easy for you to do business with us.
- treating you with the highest standards of respect and professionalism.
- · identifying your financial needs and offering solutions that will improve your financial life.
- · delivering accuracy in all of our work.